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EXECUTIVE OFFICER

COUNTY OF LOS ANGELES BOARD OF SUPERVISORS

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MEMBERS OF THE BOARD

GLORIA MOLINA
MARK RIDLEY-THOMAS
ZEV YAROSLAVSKY
DON KNABE
MICHAEL D. ANTONOVICH

February 2, 2011

TO: William T Fujioka
Chief Executive Officer

FROM: Sachi A. Hamai 
Executive Officer

SUBJECT: STATE BUDGET IMPACT ON COUNTY DEPARTMENT REALIGNMENT

At the Board of Supervisors' meeting held February 1, 2011, the Board discussed Agenda Item No. A-5 relating to the status of the State Budget and its impact on Los Angeles County. During the discussion, Supervisor Molina requested you to work with departments and report back with the following information for each department:

- What portion of the department's budget is under realignment;
- How much of the department's realignment funding is provided, or matched, by the State? By the Federal Government?
- What portion of the services being provided by the department is funded by the County (Net County Cost)?
- What are the mandates under realignment?
- What are the potential mandate recommendations that the County would change?

In addition, Supervisor Molina requested you to report back to the Board on February 15, 2011 at 11:00 a.m., on the Public Safety (Sheriff, District Attorney, Probation) realignment; and on February 22, 2011 at 2:00 p.m., on the Health and Human Services (Health Services, Mental Health, Public Health, Children and Family Services and Public Social Services) realignment.

Enclosed is a copy of the transcript to assist you in preparing your report.

SAH:ag

Enclosure

c: Each Supervisor

adminmemo_A-5



**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 COUNTY MARSHAL'S OFFICE. GEORGE SUTTER. HE RETIRED WITH 38-1/2
2 YEARS SERVICE WITH THE LOS ANGELES COUNTY ROAD DEPARTMENT. HE
3 PASSED AWAY AT THE AGE OF 100. HELEN SUMMERS BROWN, SHE WAS
4 KNOWN AS AUNTIE HELEN IN THE FILIPINO AMERICAN COMMUNITY, BORN
5 IN THE PHILIPPINES, AND SHE WAS EDUCATOR AT THE LOS ANGELES
6 UNIFIED SCHOOL DISTRICT. AND AFTER RETIREMENT, SHE ESTABLISHED
7 THE FIRST FILIPINO AMERICAN LIBRARY IN THE UNITED STATES WITH
8 HER FATHER'S MASSIVE BOOK COLLECTION TO PRESERVE THE CULTURAL
9 HISTORY. AND MARY CHRISTINE BELTRAMI, SHE WAS REGISTERED NURSE
10 AND WORKED AT ALLIANCE COMMUNITY AND ANTELOPE VALLEY
11 HOSPITALS. SHE PASSED AWAY AT THE AGE OF 82. SECONDED BY
12 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED ▲ **Supervisor Antonovich** **LAST NIGHT A**
13 **COUPLE COMMENTS ON THE GOVERNOR'S PROPOSED ISSUE DEALING -- IN**
14 **MY OPINION, I THOUGHT HE WAS TONE DEAF ON THE BUDGET DEFICIT**
15 **FOR THE SIMPLE REASON THAT IT FAILED TO DISCUSS PENSION**
16 **LIABILITIES, SPENDING CUTS OR ELIMINATING MUCH OF THE**
17 **BUREAUCRACIES WHICH GOVERNORS IN OTHER STATES,** INCLUDING NEW
18 YORK, INDIANA, WISCONSIN, MISSOURI, OHIO ARE ADDRESSING AT
19 THIS TIME, ALONG WITH FLORIDA AND NEW MEXICO. THE \$28 BILLION
20 DEFICIT WAS NOT REALLY BEING ADDRESSED EXCEPT BY A FUTURE TAX
21 INCREASE, WHICH WAS TO BE PASSED HOPEFULLY IN JUNE TO CONTINUE
22 THE STATUS QUO FOR THE NEXT FIVE YEARS, WHICH LEAVES LOCAL
23 GOVERNMENT HANGING BECAUSE WE WILL BE GIVEN MANDATES WITH A
24 WISH OF -- WITH A PROJECTION OF FUNDING. **BUT WHEN THAT FUNDING**
25 **CEASES, WE'RE STILL LEFT WITH THE MANDATES AND THOSE SERVICES**

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The Preliminary Transcript of the Meeting of
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1 AND THERE'S REALLY NOT BEEN THE STRUCTURAL CHANGES OR REFORMS,
2 AGAIN WHICH THE OTHER STATES ARE AGGRESSIVELY DOING. AND AT
3 THE FEDERAL LEVEL, THEY'RE ALSO BEGINNING TO ADDRESS. SO TO
4 HAVE A COMPETITIVE STATE, WE CANNOT CONTINUE TO BE A STATE
5 THAT HAS THE HIGHEST TAXES RELATIVE TO SALES, INCOME AND
6 BUSINESS. AND THE SUGGESTIONS THAT WERE MADE BY THE CALIFORNIA
7 PERFORMANCE REVIEW A FEW YEARS AGO, WHICH OUTLINE \$32 BILLION
8 IN COST SAVING MEASURES WERE TOTALLY IGNORED ONCE AGAIN, AND
9 THEY WERE ALL ISSUES DEALING WITH CONSOLIDATION AND
10 STREAMLINING VARIOUS SERVICES TO REDUCE COSTS AND
11 INEFFICIENCIES. AND THOSE ARE REFORMS THAT WOULD HAVE BEEN --
12 SHOULD HAVE BEEN INCLUDED IN THE ADDRESS. ON ITEM NO. A5 ON
13 THE BUDGET, MR. FUJIOKA, I KNOW THE LACO HAS -- I SHOULDN'T
14 SAY LACO BUT CSACK HAS COME UP WITH SOME SUGGESTIONS. AND
15 WHILE IT APPEARS WE HAVE SOME PROPOSALS BEFORE US ON RE-
16 ALIGNMENT, ARE YOU SUGGESTING -- AND I KNOW CSACK INDICATES
17 THAT ONE OF THE PROBLEMS THAT COUNTY HAS NO INDEPENDENT
18 REVENUE RAISING AUTHORITY, DOES THAT MEAN THAT YOU WOULD
19 SUPPORT AN OFFER FROM THE STATE TO PROVIDE TAXING AUTHORITY TO
20 COUNTIES TO PAY FOR REALIGNED SERVICES?

21

22 **C.E.O. FUJIOKA:** I'VE SEEN CSACK PROPOSAL, AND WE HAVE SOME
23 CONCERNS. BUT I NEED TO PREFACE MY COMMENT BY SAYING THAT
24 THOUGH THE STATE HAS SOME SIGNIFICANT ISSUES AND WE SHOULD AN
25 ACTIVE ROLE IN HELPING SOLVE THOSE PROBLEMS AND TAKE OUR FAIR

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1 SHARE, BUT THE CSACK PROPOSAL, I THINK, ISN'T REALLY STRONG
2 ENOUGH. WITH RESPECT TO BEING ABLE TO RAISE THEIR OWN TAXES,
3 WE SHOULD HAVE AN ABSOLUTE GUARANTEE ON THE REVENUE OR AT
4 LEAST THE FLEXIBILITY TO ESTABLISH HOW WE CAN PAY FOR THESE
5 PROGRAMS. THE CSACK PROPOSAL SPEAKS TO REVENUE BUT DOESN'T GO
6 AS FAR AS REQUIRING A CONSTITUTIONAL AMENDMENT. I THINK TO
7 ENSURE THAT OUR COUNTY'S PROTECTED, THAT ANY PROPOSAL THAT
8 WE'RE A PARTY TO INCLUDES A CONSTITUTIONAL AMENDMENT TO ENSURE
9 THAT WE HAVE A PERMANENT, ONGOING SOURCE OF REVENUE. THERE'S
10 SOME OTHER ITEMS. I CAN GO OVER THEM.

11

12 **SUP. ANTONOVICH, MAYOR:** BUT ON THAT POINT, WE'RE NOT FOR
13 GIVING COUNTIES THE ABILITY TO IMPOSE TAXES. I'M ASKING MR.
14 FUJIOKA. HE'S NOT CONSIDERING HAVING COUNTIES IMPOSE AN INCOME
15 TAX LIKE NEW YORK HAS DONE. AND NEW YORK HAS A VERY HIGH
16 DEFICIT RIGHT NOW. NEW YORK CITY, I'M TALKING ABOUT.

17

18 **C.E.O. FUJIOKA:** YEAH, WHEN YOU START TALKING ABOUT US
19 PROPOSING LOCAL TAXES, THAT'S A SIGNIFICANT POLICY DECISION
20 THAT WE WOULD NEED. WE WOULD NEED TO GO THROUGH FIRST AND VERY
21 CAREFUL ANALYSIS AND WITH THAT DISCUSSION AMONGST THE BOARD
22 HERE.

23

24 **SUP. ANTONOVICH, MAYOR:** ONE OF THE PRINCIPLES THAT CSACK'S
25 RE-ALIGNMENT DISCUSSES IS THAT OF TRANSITION THROUGH CONTRACTS

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1 WITH THE STATE. THE COUNTY WILL HAVE TO REQUEST THE STATE TO
2 ENTER INTO CONTRACTS FOR EACH PROGRAM, WHICH WOULD REQUIRE
3 BOTH SIDES TO AGREE TO A SET OF TERMS AND CONDITIONS WITH THE
4 OPTION TO TERMINATE. WE HAD SUCH A CONTRACT WITH THE STATE
5 WHERE WE HAD COMMITTED OVER 1,000 BEDS TO THE STATE FOR PAROLE
6 VIOLATORS, WHICH WE TERMINATED IN 2006 DUE TO OVERCROWDING.
7 WITH THE CONTRACTING OUT BE INCLUDED AS THE RE-ALIGNMENT
8 PROPOSAL.

9

10 C.E.O. FUJIOKA: THERE MIGHT BE SOME BENEFITS TO HAVING A
11 CONTRACT INSTRUCTION. BUT THE CONCERN I HAVE IS ONCE THE STATE
12 DISMOTION BY ANTONOVICH LESS ITS PROGRAM AND MOVES IT OVER TO
13 THE COUNTY, WILL THEY HAVE THE ABILITY SHOULD THE CONTRACT
14 PROVISIONS NOT BE MET BY BOTH PARTIES? PARTICULARLY THE STATE
15 WHERE WILL THEY HAVE THE ABILITY TO TAKE THAT PROGRAM BACK?
16 THERE'S A LOT OF STEPS IN THIS RE-ALIGNMENT PROPOSAL THAT MUST
17 BE HANDLED VERY CAREFULLY. THE ONE CONCERN THAT WE HAVE IS THE
18 ABSENCE OF INFORMATION FOR US TO VALIDATE THE REVENUE
19 PROJECTIONS, THE WORKLOAD STATISTICS AND BOTH NOW AND HOW IT
20 PROJECTS OUT INTO THE FUTURE. YOU KNOW, I THINK WE NEED EITHER
21 WITH CSACK OR WITH OUR OTHER PARTNERS, ESPECIALLY LARGE URBAN
22 COUNTIES, TO REQUEST THE STATE TO PROVIDE US SOME VERY
23 DETAILED, VERY SPECIFIC INFORMATION IN HOW THEY DEVELOP THE
24 WORKLOAD STATISTICS, BUT MORE IMPORTANT HOW THEY ARE
25 DEVELOPING THEIR REVENUE PROJECTIONS. BECAUSE WE'VE SEEN

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1 EXPERIENCE BACK IN 1991 RE-ALIGNMENT WHEN THEIR REVENUE
2 PROJECTIONS FELL SHORT AND THE WORKLOAD PROJECTIONS WERE VERY,
3 VERY LOW. AS A CONSEQUENCE, WE'RE UPSIDE DOWN ON THAT PROPOSAL
4 ON A STATEWIDE BASIS, OVER 500 MILLION FOR ALL THE COUNTIES IN
5 THE STATE OF CALIFORNIA. SO WE WANT TO HELP. WE WANT TO TAKE
6 OUR FAIR SHARE. WE NEED TO DO SO IN A VERY STRUCTURED
7 THOUGHTFUL MANNER.

8
9 **SPEAKER:** ISN'T TWO ELEMENTS SOME KIND OF CONSTITUTIONAL
10 GUARANTEE OF A REVENUE SOURCE?

11
12 **C.E.O. FUJIOKA:** ABSOLUTELY.

13
14 **SUP. KNABE:** AND THEN THE FLEXIBILITY SHOULD HAVE THE ABILITY
15 TO MOVE IN AND OUT SHOULD THEIR NUMBERS FALL SHORT. BUT I
16 THINK CSACK HAS BEEN ON BOARD WITH THAT LANGUAGE, AS WELL. I
17 MEAN THAT'S REALLY CRITICAL.

18
19 **C.E.O. FUJIOKA:** THE CONSTITUTION -- YES, SIR. THE
20 CONSTITUTIONAL AMENDMENT IS CRITICAL, TRIGGER LANGUAGE IN THE
21 EVENT JUST TO HAVE THE SAFEGUARD SO THAT IF SOMETHING HAPPENS,
22 THERE'S A TRIGGER THAT WOULD ALLOW IT TO GO BACK TO THE STATE.
23 LOCAL CONTROL AND FLEXIBILITY IS PARAMOUNT. IF THEY'RE GOING
24 TO PUSH THIS PROGRAM TO US, THEN GIVE US THIS FLEXIBILITY. WE
25 NEED TO BE AT THE TABLE WORKING WITH THE STATE ON ANY

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**The Preliminary Transcript of the Meeting of
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1 LEGISLATIVE CHANGES THAT WOULD HELP US WITH THIS FLEXIBILITY
2 AND CONTROL. WE ALSO THINK INSTEAD OF MAKING THIS QUANTUM LEAP
3 FROM THE STATE RUNNING THE PROGRAMS TO MOVING IT TO A LOCAL
4 JURISDICTION OR LOCAL COUNTIES, THAT WE DO SO I THINK ON A
5 PILOT BASIS, SMALLER AMOUNTS, SMALLER INCREMENTAL AMOUNTS,
6 WITH A LARGER GOAL, MAYBE AT THE END OF A FIVE-YEAR PERIOD, WE
7 ASSUME TOTAL RESPONSIBILITY. BUT WE NEED TO DO IT IN AN
8 INCREMENTAL BASIS FOR ONE TO ENSURE WE HAVE THE CAPACITY,
9 ENSURE OUR INFRASTRUCTURE'S IN PLACE BUT EQUALLY IMPORTANT TO
10 MAKE SURE WE HAVE THE STAFFING IN PLACE TO HANDLE THESE NEW
11 PROGRAMS. AND THEN WE ALSO NEED SOME FLEXIBILITY ON THE STATE
12 MANDATES. WITH THE MANDATES RIGHT NOW, WITH A LOT OF THEM
13 BEING SUSPENDED, THE STATE CURRENTLY OWES IN EXCESS OF \$180
14 MILLION FOR SOME OF OUR SB90 MANDATES THAT -- AND IT TAKES
15 RIGHT NOW WITH THE CURRENT STRUCTURE AN EXTREMELY LONG TIME TO
16 GET REIMBURSED FOR THE MANDATED PROGRAMS. WE CAN'T SEE THAT
17 HAPPENING IN THE FUTURE. IF THEY PUT A PROGRAM ON US AND THEN
18 IT TAKES FOR SOME OF OUR MEDI-CAL PAYMENTS, THE STATE'S THREE
19 TO FOUR YEARS IN ARREARS RIGHT NOW ON OUR MEDI-CAL
20 REIMBURSEMENT NOW.

21

22 **SUP. ANTONOVICH, MAYOR:** IF THE STATE USES RE-ALIGNMENT TO
23 SHIFT FEDERAL MANDATES TO THE COUNTY SO INSTEAD OF HAVING THE
24 STATE DO THEM, PUSHING IT TO THE COUNTY, WHAT PROTECTIONS DO
25 WE HAVE THAT THOSE SERVICE RECIPIENTS ARE NOT GOING TO SUE THE

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1 COUNTY FOR NOT HAVING A SERVICE THAT THEY BELIEVE THAT THEY
2 WERE ENTITLED TO? AND A GOOD EXAMPLE IS WHAT WE ARE RECEIVING
3 A LOT OF MAIL ON, ALL OF THE SUPERVISORS. AND THAT'S ASSEMBLY
4 BILL 3632, WHICH WAS A PROGRAM FOR SCHOOL DISTRICTS AS TO WHAT
5 HAPPENS WHEN THE STATE STOPS FUNDING THE FEDERALLY MANDATED
6 PROGRAM. THE COUNTY HAS -- HOW CAN WE ENSURE THAT DOESN'T
7 HAPPEN IN THE FUTURE WHEN THE COUNTY ASSUMES FEDERAL MANDATES
8 TO THE STATE AS A COUNTY PROGRAM.

9

10 **C.E.O. FUJIOKA:** WELL ON THAT PARTICULAR NOTE, I THINK WE
11 SHOULD TAKE THE POSITION THAT THE STATE SHOULD RETAIN
12 RESPONSIBILITY AND EQUALLY IMPORTANT THE SHARE OF COSTS FOR
13 ALL PROGRAMS FEDERALLY FUNDED. NOW PUSHING THOSE PROGRAMS ON
14 TO US COULD -- THE POTENTIAL FOR COSTS TO GO UP EXPONENTIALLY
15 WOULD HAVE A HUGE IMPACT ON NOT ONLY THAT PROGRAM BUT OUR NET
16 COUNTY COST DOLLARS.

17

18 **SUP. ANTONOVICH, MAYOR:** WELL IN YOUR MEMO TO US ON JANUARY
19 19TH, THE STATE'S IMPACT ON EARLY RELACE PROGRAM TO THE COUNTY
20 OUT OF OUR GENERAL FUND EXCEEDS \$6 MILLION. FOR OUTPATIENT
21 CLINIC, MEDICATION COSTS FOR UNFUNDED CLIENTS AND PATIENT
22 INSTITUTIONS, MENTAL DISEASE ADMISSIONS, AND THAT DOESN'T
23 INCLUDE THE SHERIFF'S DEPARTMENT. THOSE COSTS WERE ANOTHER
24 350,000 PLUS DOLLARS. SO YOU'RE LOOKING BASICALLY AT A 645
25 BILLION HIT ON A PROGRAM THAT WE'RE HAVING TO ASSUME AND THE

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1 RE-ALIGNMENT ARE ABOUT FUTURE UNFUNDED MANDATES WE'RE GOING TO
2 BE STUCK WITH.

3

4 **SPEAKER:** YEAH, THAT'S A GOOD EXAMPLE.

5

6 **SPEAKER:** SO.

7

8 **SUP. ANTONOVICH, MAYOR:** SO IF THE STATE CAN'T FUND THE
9 PROGRAM, HOW ARE WE GOING TO FUND IT WITH THE RESOURCES THAT
10 THE STATE CAN'T FUND?

11

12 **C.E.O. FUJIOKA:** A GOOD EXAMPLE.

13

14 **SUP. ANTONOVICH, MAYOR:** AND THE STATE WANTS TO EXTEND THEIR
15 CURRENT TAX RATES THAT THEY HAVE TO THE LOCAL GOVERNMENTS TO
16 PAY FOR THESE PROGRAMS, WHICH THEY CAN'T AFFORD.

17

18 **C.E.O. FUJIOKA:** AND ALSO TIME-LIMITED. ONLY A FIVE-YEAR
19 EXTENSION. RIGHT. WHAT HAPPENS AT THE END OF FIVE YEARS? SO
20 THAT'S WHY WE'RE SAYING THEY'RE BASICALLY TONE DEAF AS FAR AS
21 STRUCTURAL CHANGES NOW THAT HE AND THE LEGISLATURE CAN DO
22 ALONG WITH PROGRAMS THAT LOCAL GOVERNMENT CAN DO. BUT RIGHT
23 NOW THE ONLY DISCUSSION IS A TAX INCREASE, CONTINUE TAXES FOR
24 ANOTHER FIVE YEARS WITHOUT THE STRUCTURAL CHANGES.

25

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1 **C.E.O. FUJIOKA:** IF WE DO THIS IN A -- GOVERNOR CUOMO IS
2 FREEZING THE PROPERTY TAXES. HE'S FREEZING EMPLOYEES, THEY'RE
3 DOING THE PENSION LIABILITIES, THEY'RE MAKING DRASTIC CUTS IN
4 NEW YORK. AGAIN, IN WISCONSIN, AGAIN IN FLORIDA. I MEAN
5 ACROSS-THE-BOARD. REPUBLICAN/DEMOCRATS GOVERNORS ARE TAKING
6 THESE ACTIONS BECAUSE OF PENSION LIABILITY AND OTHER ISSUES.
7 AND HERE, IT'S LIKE AN OYSTER, SILENT.

8
9 **C.E.O. FUJIOKA:** THERE ARE SOME PROGRAMS THAT CAN BE
10 **REALIGNED.** I DON'T WANT TO SIT HERE AND SAY WE SHOULD JUST
11 COMPLETELY RECHECK WITH THE GOVERNOR'S PROPOSING AT THIS POINT
12 IN TIME. BUT I AM SAYING THAT WE NEED TO DO SO, WE NEED TO BE
13 AT THAT TABLE. WE NEED TO DO SO FOLLOWING THE RECEIPT OF SOME
14 COMPLETE INFORMATION, SOME DATA. AND ALSO WITH SOMEWHAT I
15 THINK ARE SIGNIFICANT GUARANTEES. AND FIRST AND FOREMOST IS
16 THAT ONGOING REVENUE THROUGH A CONSTITUTIONAL AMENDMENT.
17 SUPERVISOR MOLINA?

18
19 **SUP. MOLINA:** AND MEMBERS. FIRST OF ALL, WE HAVE TO UNDERSTAND
20 PENSION REFORM HAS TO HAPPEN. I DON'T KNOW WHAT KIND OF
21 PENSION REFORM WILL BE ROLLED OUT BY THE GOVERNOR AND HIS
22 OFFICE. HE HASN'T ENUMERATED ALL OF THOSE POLICIES. BUT EVEN
23 IN THE MOST SEVEREST SENSE OF PENSION REFORM, YOU DON'T SAVE
24 ONE NICKEL THIS YEAR NO MATTER WHAT YOU DO. PENSION REFORM, AS
25 WE ALL KNOW, THE REFORM THAT WE UNDERTOOK HERE ABOUT 14, 167

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1 YEARS AGO -- 16 YEARS AGO ARE BARELY STARTING TO BE REALIZED
2 IN ANY LEVEL OF SAVINGS. SO EVEN IF WE HAD THE MOST SEVERE,
3 YOU CAN'T GET RID OF YOUR PENSION LIABILITY. YOU CAN ONLY
4 BEGIN THE PROCESS OF REORDERING IT IN A DIFFERENT WAY BY
5 CREATING NEW POLICIES FOR NEW RETIREES, FOR NEW EMPLOYEES. SO
6 THAT'S THE PROBLEM. AND WE SHOULD GET PENSION REFORM. AND THAT
7 IS ONE OF THE REASONS THAT WE ARE IN A DIFFERENT SITUATION
8 THAN OTHER COUNTIES IS BECAUSE OF THE PENSION REFORM MEASURES
9 THAT WE TOOK ALMOST 16 YEARS AGO, WHICH HAS GONE A LONG WAY.
10 BUT THAT IS ONE PART OF IT. THE SECOND PART OF IT IS THE ISSUE
11 OF THE TAX INITIATIVES. NOW, THE REALITY IS HE'S LAID IT OUT
12 VERY CLEARLY. EITHER WE CONTINUE THIS REVENUE FROM COMING IN
13 UNDER THE PRESENT TAX INITIATIVES, EITHER IT COMES IN BECAUSE
14 HE NEEDS IT TO BALANCE THE 25, \$28 BILLION DEFICIT BECAUSE ONE
15 THING HE HAS TOLD US VERY CLEARLY, IF WE DON'T CONTINUE, IT'S
16 NOT AN INCREASE, IT WOULD BE A CONTINUATION OF A TAX THAT WE
17 HAVE. IF WE DON'T, THEN WE WILL CUT MUCH MORE. EVERYBODY CAN
18 AGREE TO THAT. SO THE DILEMMA FOR US, THOSE THAT DON'T WANT TO
19 CONTINUE THE TAX, I THINK WE NEED TO RECOGNIZE WE NEED TO LIVE
20 WITH ADDITIONAL CUTS. SO EITHER, ONE, YOU SUPPORT THE
21 CONTINUATION OF THOSE TAX INITIATIVES OR YOU OUTLINE WHAT CUTS
22 YOU WILL BE WILLING TO TAKE. SO I THINK THAT'S THE CHALLENGE
23 BEFORE US THAT HE'S PUT THERE. ON THE FINAL ONE IS RE-
24 ALIGNMENT. AND RE-ALIGNMENT IS A TWO EDGED SWORD AS WE ALL
25 KNOW AT ANY LEVEL. WE ALL, WHEN WE CAN'T GET IT, WE ALL WANT

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1 CONTROL. AND WHEN WE GET IT, WE'RE SAYING WHOA, DON'T GIVE TOO
2 MUCH OF IT TO ME BECAUSE I DON'T KNOW -- BUT THE ISSUE IS,
3 UNDER RE-ALIGNMENT, WE CAN GET CONTROL IF WE NEGOTIATE IT
4 TODAY. IF WE CHECK OUR POO POOING IT AND SAYING NOT YET, MAYBE
5 SO AND DON'T SUBMIT A SERIES OF OPTIONS, I THINK THAT WE ARE
6 GOING TO BE LEFT IN THE DUST. I THINK WHEN WE TALK AND POUND
7 ON OUR CHEST REPRESENTING 1/3 OF THE STATE'S POPULATION, WE
8 ARE 1/3 OF THE PROBLEM. AND WE AS WELL ARE 1/3 OF THE REMEDY
9 AND WE ARE ALSO RESPONSIBLE FOR 1/3 OF THE SOLUTION. SO I
10 THINK WE NEED TO PUT IT UP THERE. NOW, UNDER RE-ALIGNMENT. AND
11 I HAVE BEEN ASKING THIS EXERCISE OF MY STAFF. AND
12 UNFORTUNATELY MY ASSUMPTION WAS THAT THE STAFF THAT THE
13 DEPARTMENT HEADS WERE ALREADY UTILIZING THIS EXERCISE, BUT
14 OBVIOUSLY THAT IS NOT THE CASE. AND SO MR. FUJIOKA, I'M GOING
15 TO ASK THAT EVERY SINGLE DEPARTMENT UNDER RE-ALIGNMENT DO ONE
16 THING, AND THIS IS WHAT I'VE ASKED MY STAFF. AND SOME OF THE
17 DEPARTMENTS HAVE BEEN OUTSTANDING IN THEIR RESPONSES. NUMBER
18 ONE, WE NEED TO KNOW FROM THE DEPARTMENT HOW MUCH OF THEIR
19 DEPARTMENT IS UNDER RE-ALIGNMENT. WHAT PORTION OF THEIR
20 BUDGET. IF THEY HAVE A \$6MILLION PORTION, WHAT PORTION IS
21 UNDER RERA LINEMENT. , FOR EXAMPLE, IN ONE OF THE PROGRAMS
22 THAT WE ASKED FOR, WE ASKED IN COMMUNITY SENIOR SERVICES, THEY
23 HAVE A PROGRAM FOR ADULT PROTECTIVE SERVICES. THIS IS OUR
24 PROGRAM THAT WE HAVE FOR THE ELDERLY. THE ENTIRE TOTAL BUDGET
25 IS \$ 119 BILLION -- MILLION, I'M SORRY. MILLION.

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1

2 **SPEAKER:** THE WHOLE STATE BUDGET.

3

4 **SUP. MOLINA:** SHE WROTE IT OUT. OUR STATE SHARE OF THAT THAT
5 COMES IN IS, I HOPE THIS IS RIGHT, \$13 MILLION. THAT'S WHAT
6 THE STATE GIVES US UNDER RE-ALIGNMENT. THAT'S CORRECT. THE
7 FEDS GIVE US 90 MILLION. AND WE'RE TRYING TO FIND OUT IS THAT
8 ENCUMBANT WITH THE STATE SHARE UNDER RE-ALIGNMENT. WE UNDER
9 THE COUNTY, THE NET COUNTY COST PROVIDE 15 MILLION. SO IF IN
10 FACT WE ARE LOOKING AT THAT PROGRAM ACROSS-THE-BOARD, THEY
11 HAVE IN THEIR PROGRAM, THEY HAVE THE \$30 MILLION PROGRAM FOR
12 THE ELDERLY AND 12 OF THAT, 12.7 MILLION IS FROM THE FEDS AND
13 14 IS FROM THE STATE. AND WE PROVIDE 3 MILLION. NOW, UNDER THE
14 RE-ALIGNMENT, WE HAVE TO LOOK AT THAT 14 .3 MILLION BECAUSE
15 THEY'RE GOING TO GIVE US THE MONEY FOR IT. I THINK IT'S NOT A
16 GOOD DEAL UNLESS WE ASK THE QUESTIONS. AND THE QUESTIONS ARE:
17 IS IT CONSIDERED A STATE MATCH? IN OTHER WORDS, WE WON'T BE
18 ABLE TO DRAW DOWN THE MONEY UNLESS THE STATE GIVES US THE
19 MONEY? THAT HAS TO BE CHANGED. CERTAINLY WE CAN'T CHANGE IT AT
20 THE STATE LEVEL, WE'RE GOING TO HAVE TO GET CERTAIN WAIVERS
21 FROM THE FEDS. SO THOSE ARE THE QUESTIONS THAT I NEED TO ASK,
22 IF I UNDERSTAND, CORRECT ME IF I'M WRONG.

23

24 **C.E.O. FUJIOKA:** WE SENT OUT SOME -- WELL, ONE, OUR OFFICE FOR
25 THE LAST COUPLE OF WEEKS, FROM THE POINT THE MAYOR -- I'M

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1 SORRY, THE GOVERNOR ISSUED HIS PROPOSED BUDGET HAS BEEN
2 WORKING VERY CLOSE WITH DEPARTMENTS. WE'VE SENT OUT TO YOUR
3 OFFICES SOME VERY COMPREHENSIVE IMPACT STATEMENTS. WE CONTINUE
4 TO WORK WITH THEM. BUT YOU'RE ABSOLUTELY RIGHT ON THAT NOTE
5 BECAUSE I MENTIONED EARLIER MY COMMENTS THAT BEFORE WE CAN
6 MOVE FORWARD, I THINK WE SHOULD MOVE FORWARD, WE NEED THE
7 STATE TO GIVE US INFORMATION THAT SPEAKS TO CASELOAD, COST
8 ESTIMATES, REVENUE, FEDERAL MATCH, FEDERAL MANDATES.

9

10 **SUP. MOLINA:** I UNDERSTAND, BUT, BILL, WE KNOW THIS.

11

12 **C.E.O. FUJIOKA:** WE DON'T HAVE ALL THE INFORMATION.

13

14 **SUP. MOLINA:** WE HAVE 99 PERCENT OF IT.

15

16 **C.E.O. FUJIOKA:** WHAT WE DON'T HAVE IS WHAT THEY'RE BASING
17 THEIR FUTURE PROJECTIONS ON.

18

19 **SUP. MOLINA:** THAT'S WHAT'S TO BE NEGOTIATED. SO IF YOU LOOK
20 AT THIS, JUST THIS ONE, ADULT PROTECTIVE SERVICES, YOU ARE
21 TALKING ABOUT RIGHT NOW IT'S A \$30 MILLION PROGRAM. FEDERALLY
22 FUNDED, STATE FUNDED, VERY SMALL COUNTY PORTION OF IT. WE
23 ADMINISTER ALL OF IT, FOR THE MOST PART. BUT WE ADMINISTER IT
24 UNDER CERTAIN MANDATES. THE STATE SAYS YOU MUST DO THIS, YOU
25 MUST DO THAT, YOU CAN'T DO IT THIS WAY, YOU MUST DO IT THIS

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1 WAY. SO THAT'S WHERE YOU START NEGOTIATING THE MANDATES. AND
2 THIS DEPARTMENT HAS ALREADY COME UP WITH SOME OPTIONS. RIGHT
3 NOW, THEY'RE SAYING YOU NEED TO OPERATE AT 24/7. I WOULD
4 AGREE. BUT DOES 24/7 MEAN YOU HAVE TO HAVE A FULL-TIME, FULL-
5 TIME STAFF ON EVENINGS AND WEEKENDS? THEY'RE SUGGESTING AND I
6 THINK SMARTLY SO, THAT WE CAN OPERATE SOMEWHAT -- WE WOULD
7 OPERATE A 24/7 BUT NOT UNDER THEIR MANDATORY GUIDELINES. WE
8 COULD CREATE A PHONE-IN SERVICE. WE COULD HAVE AN EMERGENCY
9 CREW THAT WOULD OPERATE AT NIGHTS OR OTHER KINDS OF THINGS.
10 THAT'S AN OPTION THAT WOULD SAVE DOLLARS. BUT THAT HAS TO BE
11 NEGOTIATED FROM THE STANDPOINT THAT WE'RE WILLING TO TAKE IT.
12 AND THE OTHER ISSUE IS THEY TALKED THAT EVERY CASE HAS TO BE
13 FACE-TO-FACE. WELL, YOU KNOW THAT THAT'S NOT THE CASE IN
14 PROVIDING -- SOME OF IT CAN BE BY PHONE OR OTHER KINDS OF
15 MECHANISMS AS TO HOW YOU ADMINISTER THE REMEDY, WHATEVER
16 REQUEST MUST BE MADE. SO IF WE LOOK AT EVERY SINGLE ONE OF
17 THESE DEPARTMENTS UNDER RE-ALIGNMENT AND ASK THE QUESTION:
18 WHAT ARE THE MANDATES THAT ARE BEING IMPOSED BY STATE OR FEDS,
19 AND CHILDREN SERVICES, FOR EXAMPLE, WE'RE UNDER WAIVER. AND WE
20 ALREADY MADE ARRANGEMENTS UNDER THE WAIVER. THEY'RE GOING TO
21 GIVE US ALL OF THIS MONEY, AND WE WILL ADMINISTER ACCORDING.
22 BUT THEY STILL HAVE MANDATES. RIGHT NOW WE HAVE TO USE THEIR
23 COMPUTER SYSTEM. THEIR COMPUTER SYSTEM DOESN'T MEET OUR NEEDS.
24 CAN WE GET OUT FROM UNDER THAT RESPONSIBILITY OF THEIR

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 COMPUTER SYSTEM? BECAUSE WE'D LIKE TO CREATE A MORE EFFECTIVE
2 AND EFFICIENT SYSTEM.

3

4 **C.E.O. FUJIOKA:** THAT'S WHAT WE MENTIONED ABOUT RELIEF.

5

6 **SUP. MOLINA:** WELL BUT THE POINT IS INSTEAD OF SAYING EVERY
7 TIME WE COME UP WITH THIS BUDGET WE'RE IN PROCESS, WE'RE IN
8 PROCESS. THIS EXERCISE HAS TO BEGIN WITH THE DEPARTMENTS UNDER
9 RE-ALIGNMENT SO THAT THIS BOARD CAN KNOW WHAT KINDS OF THINGS
10 ARE POTENTIALLY NEGOTIATED. FOR EXAMPLE, I MAY NOT SUPPORT THE
11 ELDER ABUSE PROGRAM WOULD BE 24/7 BUT ON WEEKENDS IT WOULD
12 ONLY BE BY PHONE CALL. I MIGHT WANT SOME DIFFERENT KIND OF
13 ARRAY OF SERVICES. BUT UNTIL THIS BOARD RECEIVES THOSE
14 OPTIONS, AND I DON'T KNOW WE'RE GOING TO GET THEM, IT'S HARD
15 FOR US TO BE PART OF A DIALOGUE. NOW, I THINK THAT IF WE SAW
16 WHAT HAPPENED ON REDEVELOPMENT, YOU HAD A WHOLE SLEW OF MAYORS
17 WALKING AROUND IN SACRAMENTO. POUNDING THEIR CHESTS ABOUT WHAT
18 REDEVELOPMENT WAS GOING TO DO. IF YOU TAKE IT AWAY, WE WILL
19 ALL FALL APART. HIS FORMER MAYOR, I MEAN HIS MAYOR OF A FORMER
20 CITY THAT HE MANAGED, OUR MAYOR, ALL OF THESE MAYORS WENT UP
21 THERE. AND ALL HE DID WAS ESCORT HIM INTO THE OFFICE AND SAY:
22 I'M SORRY. THIS IS MONEY. I GOT A \$28 BILLION PROBLEM. SO WE
23 NEED TO BE PART OF THE GROUP THAT'S NOT GOING UP THERE, JUST
24 SAYING NO NOT US, SOMEBODY ELSE. WE HAVE TO BE PART OF A GROUP
25 THAT'S GOING TO GO UP THERE, HOPEFULLY. AND CSACK, AGAIN, THEY

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 SHOULD BE PARTNERS WITH US IN THIS PROCESS. BUT IT HAS TO BE
2 OF EMBRACING RE-ALIGNMENT, NOT 100 PERCENT, BECAUSE I'M NOT
3 THERE YET. BUT EMBRACING RE-ALIGNMENT AND ASKING QUESTIONS
4 ABOUT MANDATES AND RESPONSIBILITIES AND CAPPING ACCORDING TO
5 THE MONEY THAT'S THERE. YOU CAN'T PROVIDE SERVICES IF IN FACT
6 MONEY IS NOT THERE. NOW, THE PROBLEM I HAVE WITH MANDATES,
7 WITH ELIMINATING THEM, BY THE WAY, IS THAT WHEN YOU ELIMINATE
8 MANDATES, YOU MIGHT HAVE ANOTHER NEIGHBORING COUNTY, MORE
9 CONSERVATIVE COUNTY, LET'S SAY, THAT NEIGHBORS USE, THAT
10 DOESN'T WISH TO PROVIDE CERTAIN SERVICES. AND SO CONSEQUENTLY,
11 PEOPLE WILL CROSS BORDERS IN ORDER TO ACCESS SERVICES. AND
12 THAT'S TRUE IN WELFARE SYSTEMS, HOMELESS SERVICES, HOUSING
13 ACCESS, HEALTH CARE, YOU NAME IT. SO THAT'S THE PROBLEM.
14 ELIMINATE A MANDATE, AND THEN THAT COUNTY DOESN'T HAVE TO DO
15 IT. BUT THEN WHAT HAPPENS, IF WE CHOOSE -- AND IN INSTANCES,
16 IF YOU LOOK AT OUR HEALTH CARE SYSTEM, IT'S A PERFECT EXAMPLE
17 OF A MANDATE THAT'S THERE, A MANDATE THAT'S THERE, THAT YOU
18 MUST PROVIDE SERVICES TO ALL INDIGENTS, WHETHER THEY CAN PAY
19 OR NOT PAY, WE PROVIDE NOT ONLY AN ARRAY OF HOSPITAL AND
20 EMERGENCY AND TRAUMA SERVICES, WE HAVE CLINIC SERVICES,
21 SPECIALTY SERVICE, WE EVEN HAVE DENTAL CHAIRS. WE PROVIDE A
22 WHOLE ARRAY OF WELL-BEING FOR OUR RESIDENTS. YES, EVEN
23 OCCASIONALLY A NOSE JOB, BELIEVE IT OR NOT. ANYWAY, THE POINT
24 IS THAT WE HAVE MUCH MORE THAN OUR NEIGHBORING COUNTIES. SO
25 CONSEQUENTLY, WE KNOW FOR A FACT THAT OCCASIONALLY WE WILL

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 FIND AN ORANGE COUNTY RESIDENT, A SAN DIEGO RESIDENT, A
2 VENTURE AN RESIDENT AMONGST OUR PATIENTS. THAT HAPPENS. BUT
3 THAT IS WHY WHEN WE NEGOTIATE THESE MANDATES, IT ISN'T JUST
4 ABOUT ELIMINATING THEM; IT'S ABOUT GIVING COUNTIES THAT ARE
5 PROVIDING THESE SERVICES AN OPPORTUNITY TO NOT ELIMINATE BUT
6 TO MANEUVER WITHIN THE MANDATE. THOSE COUNTIES THAT CHOOSE NOT
7 TO PROVIDE THOSE SERVICES, I THINK I'M NOT WING TO REMOVE THE
8 MANDATE BECAUSE THEN THE REST OF US WHO ARE PROVIDING THOSE
9 SERVICES ARE ENDING UP HAVING TO TAKE AND DEAL WITH ALL OF
10 THOSE SERVICES. SO, BILL, WE NEED THAT EXERCISE TO BE PUT IN
11 PLACE.

12

13 **C.E.O. FUJIOKA:** IF I CAN MENTION SOMETHING, THOUGH.

14

15 **SUP. MOLINA:** I CAN PUT TOGETHER A MOTION THAT SPEAKS TO IT
16 CLEARLY BECAUSE I THINK THIS BOARD, EVERY TIME WE'VE DISCUSSED
17 IT, WE'RE DISCUSSING IT WITH SORT OF BLANKNESS. WE DON'T KNOW
18 WHAT THE DEPARTMENTS ARE DOING. I'M ASKING THE QUESTION WITH MY
19 ASSUMPTION WAS THAT THESE DEPARTMENTS ARE DOING IT. THE
20 SHERIFF HAS SOME INTRIGUING IDEAS. HE HASN'T PRESENTED THEM AS
21 YET. THAT HE SAYS THAT THERE'S MONEY ON THE TABLE THAT HE'S
22 WILLING TO GO AFTER. I DON'T KNOW HOW IT WORKS. BUT I'M
23 WILLING TO LISTEN. BUT IN EACH OF THESE AREAS: PROBATION,
24 CHILDREN'S SERVICES, DPSS AND ALL OF ITS SERVICES, COMMUNITY
25 AND SENIOR SERVICES AND IN HEALTH SERVICES, BECAUSE ALL OF IT

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 ARE ASKING THE SAME QUESTIONS: IS UNDER RE-ALIGNMENT WHAT WILL
2 WE DO? UNDER RE-ALIGNMENT WHAT ARE THE MATCHES? YOU TAKE AND
3 PUT PATIENTS NOW UNDER SOME MEDI-CAL/MEDICAID PROGRAM, I MEAN
4 IF IT DOESN'T MATCH BY THE STATE, THEN WE GET A LOT LESS
5 MONEY. ALL OF THESE ANSWERS HAVE TO BE PUT IN A PLACE SO THAT
6 THE FIVE OF US HERE CAN HAVE THE KIND OF MENU THAT WE NEED OF
7 WHAT WE ARE WILLING TO EMBRACE AS A CUT. WHEN I SAID WE NEED
8 TO EMBRACE THE CUTS, I NEED TO KNOW WHAT THEY MEAN FOR MY
9 CONSTITUENTS AND CERTAINLY FOR MY EMPLOYEES. SO I'M GOING TO
10 ASK -- AND I DON'T KNOW WHEN YOU WILL HAVE IT READY -- BUT
11 LET'S TRY.

12

13 **C.E.O. FUJIOKA:** CAN I COMMENT ON SOMETHING? CAN I COMMENT,
14 PLEASE?

15

16 **SUP. MOLINA:** SURE.

17

18 **C.E.O. FUJIOKA:** THE COMMENT BEING WHEN WE SENT SOME
19 INFORMATION LAST WEEK, THE BEGINNING POINT, THE CORNERSTONE OF
20 THAT INFORMATION IS FOR US TO GO TO THE STATE AS A COUNTY, BUT
21 -- NO, TO REQUEST THAT INFORMATION WE NEED TO CONDUCT YOUR
22 ANALYSIS. WE DO NOT HAVE --

23

24 **SUP. MOLINA:** BILL. TELL ME WHAT WE DON'T HAVE.

25

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The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors

1 C.E.O. FUJIOKA: WE DON'T HAVE DATA THAT SPEAKS TO THE
2 WORKLOAD INFORMATION THEY'RE USING. WHAT WORKLOAD PROJECTIONS.

3

4 SUP. MOLINA: THAT'S A DIFFERENT ISSUE. BECAUSE RIGHT NOW WE
5 KNOW ONE THING: WE KNOW HOW MUCH MONEY.

6

7 C.E.O. FUJIOKA: WE KNOW WHAT WE GET TODAY.

8

9 SUP. MOLINA: WE KNOW WHAT WE GET TODAY. WE KNOW WHO WE SERVE
10 TODAY. WE ALSO KNOW WHAT OUR MANDATES ARE TODAY.

11

12 C.E.O. FUJIOKA: WHICH IS TRUE.

13

14 SUP. MOLINA: AND WE ALSO MIGHT BE ABLE TO MAKE OPTIONS AS TO
15 WHAT MANDATES WE WOULD LIKE TO SEE REMOVED, RE-ADJUSTED,
16 RECALCULATED. WHAT WE DON'T KNOW IS WHO OUR CLIENTS WILL BE IN
17 THE PROCEEDING YEARS. FRUX UNDER MENTAL HEALTH, UNDER MENTAL
18 HEALTH THEY'RE SAYING GUESS WHAT I'M GOING TO DO? I'M GOING TO
19 GIVE YOU ALL OF THE RESERVES I HAVE UNDER THAT BOND MEASURE
20 THAT THEY HAD YEARS AGO AND YOU'RE GOING GET TO USE IT. WELL
21 THAT'S NICE. BUT THAT DOESN'T MEAN ANYTHING TO ME BECAUSE
22 THAT'S RESERVE. SO IF I HAVE AN INCREASED POPULATION IN YEARS
23 TO COME, THAT'S ONLY ONE-TIME MONEY THAT I GET IN YEAR. WHAT
24 AM I GETTING THE FOLLOWING YEARS IF IT'S RESERVES? NOW I KNOW

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 I WILL CONTINUE TO GET THE STREAM OF THAT MONEY BECAUSE IT'S
2 AN INITIATIVE.

3

4 **C.E.O. FUJIOKA:** THE INFORMATION.

5

6 **SUP. MOLINA:** THOSE ARE THE QUESTIONS THAT NEED TO BE ASKED.
7 BUT RIGHT NOW WE KNOW AND HAVEN'T BEEN PRESENTED WITH. AND
8 THIS IS WHAT I'D LIKE TO ASK YOU TO DO. EACH OF THOSE
9 DEPARTMENTS UNDER RE-ALIGNMENT -- AND I KNOW THE SHERIFF ONE
10 IS VERY TRICKY -- WE NEED TO KNOW HOW MUCH MONEY IS UNDER RE-
11 ALIGNMENT? HOW MUCH OF IT IS STATE AND FED? IN OTHER WORDS, IS
12 IT MATCHING OR NOT? HOW MUCH OF THE SERVICES ARE WE PROVIDING
13 RIGHT NOW AND WHAT IS OUR COMPONENT OF WHAT WE PROVIDE IN NCC?
14 AND WHAT ARE THE MANDATES UNDER THAT RE-ALIGNMENT? AND WHAT
15 ARE POTENTIAL MANDATE RECOMMENDATIONS THAT WE WOULD CHANGE? SO
16 THOSE DEPARTMENTS THAT ARE AFFECTED, IF WE HAD AT LEAST THAT
17 BEGINNING DATA, THEN WE CAN ASK WHAT ARE THE PROJECTED
18 CASELOADS, WHICH WE WON'T KNOW, AND HOW ARE THEY FUNDING IT?
19 THAT'S TRUE IN MENTAL HEALTH. AND IN CHILDREN SERVICES, WE
20 ALREADY KIND OF DID THAT WITH THE WAIVER. BUT IN ALL OF THE
21 OTHERS, HEALTHCARE IS A BIG UNKNOWN. AND THE SHERIFF MAY BE,
22 AS WELL. BUT LET'S START DISCUSSING IT WITHIN A FRAMEWORK OF
23 REAL NUMBERS. AND WE HAVE OUR NUMBERS ON OUR SIDE. WHAT WE
24 DON'T KNOW IS WHAT THEY'RE PROPOSING. BUT THE WORST THING WE

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 COULD DO TO JOHN BETIS, STEIN BERG AND ANY OF THE FINANCE
2 COMMITTEE, AND I UNDERSTAND ARE THEY COMING NEXT WEEK HERE?
3

4 **C.E.O. FUJIOKA:** THIS FRIDAY.
5

6 **SUP. MOLINA:** THEY'RE COMING HERE. AND WE SHOULD BE ABLE TO
7 THAT DAY SAY: HERE ARE MANDATES THAT WE WOULD LIKE TO BE
8 RELAXED, ADJUSTED AND MOVED. YOU CAN'T SIT THERE AND SAY
9 "DON'T PASS THE TAX INITIATIVE BECAUSE WE DON'T HAVE A
10 SEPARATE OPTION." WE CAN'T SIT THERE AND SAY 'DON'T REALIGN US
11 UNLESS YOU CAN REASSURE US THERE'S MONEY IN THE FUTURE.
12 "YOU'VE GOT TO GIVE THEM SOMETHING CONCRETE. NOW, I THINK THAT
13 JESS JOHN BETIS AND ANYONE ELSE WHO REPRESENTS L.A. COUNTY IS
14 GOING TO WANT TO PROTECT THOSE SERVICES AS WELL AS OUR
15 EMPLOYEES. BUT YOU'VE GOT TO GIVE THEM SOMETHING TANGIBLE.
16 BECAUSE EVEN JOHN BETIS THE SPEAKER AND STEIN BERG AS PRO TEM,
17 EVEN WHEN THOSE MAYORS ENDED UP IN THEIR OFFICES THEY STILL
18 DIDN'T GET THE TRACTION THAT THEY NEEDED. SO WE NEED TO
19 UNDERSTAND ON OUR END UNTIL WE GET THE DATA FOR THE GOVERNOR
20 WE CAN'T JUST BE PART OF THE GROUP THAT SAYS NOT US. RIGHT NOW
21 I KNOW WE'RE BEING COOPERATIVE AND I APPRECIATE THAT. AND
22 CSACK IS OFFERING SOME OPTIONS AND I APPRECIATE THAT. BUT I
23 THINK WE HAVE TO GET TO THE REAL TANGIBLE NUMBERS BECAUSE
24 THAT'S WHERE THE NEGOTIATIONS WILL BEGIN. AND THAT'S HOW WE'RE
25 GOING TO BE DECIDING ON SERVICES. AND THE REALITY OF CAPPING

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 SERVICES I THINK IS A VERY REAL NUMBER WE HAVE TO GIVE OUR
2 CONSTITUENTS. THE STATE IS ONLY GOING TO GIVE US \$13 MILLION
3 FOR ELDERLY ABUSE ISSUES. WE'RE SAYING NOT EVERYTHING WILL BE
4 A FACE-TO-FACE CONTACT. THEN OUR ELDERLY POPULATION AND THEIR
5 CAREGIVERS HAVE TO RECOGNIZE THOSE ARE THE SERVICES THAT ARE
6 GOING TO BE DIMINISHED AS WE ADJUST MANDATES OR ADJUST THE
7 DOLLARS. NOW, IF THEY'RE NOT HAPPY WITH THAT -- AND WE COULD
8 REALIZE, I UNDERSTAND THAT THEY WON'T BE -- THEY MUST ALSO
9 UNDERSTAND THAT IF WE DON'T PASS THE TAX INITIATIVES, THEY
10 DON'T EVEN GET ON THE BALLOT, THIS WILL BE A MORE SEVERE CUT.
11 AND I THINK THAT'S THE REALITY THAT WE NEED TO SHARE WITH OUR
12 CONSTITUENTS. SO WE'RE TALKING ABOUT BRINGING IT DOWN TO A
13 LOCAL LEVEL AND ADJUSTING DOLLARS ACCORDINGLY, WE'RE THE ONES
14 THAT ARE GOING TO BE CRUSHED POLITICALLY, OKAY? BECAUSE,
15 NUMBER ONE, IT'S GOING TO BE THOSE FOLKS SAYING: WE WANT THE
16 SERVICES. AND WE NEED TO REMIND THEM THAT WE ARE PART OF
17 NEGOTIATING POTENTIALLY SERVICE CUTS. AND THE OTHERS THAT ARE
18 GOING TO QUESTION US ARE GOING TO BE OUR EMPLOYEES WHEN WE
19 START LOOKING AT WE'RE DOING IN THESE AREAS, WE MAY NOT NEED
20 AS MANY EMPLOYEES TO CARRY OUT THAT WORK SINCE WE'RE PROVIDING
21 LESS SERVICES WITH LESS MONEY POTENTIALLY. AND WE NEED TO KNOW
22 HOW MANY EMPLOYEES WILL BE ELIMINATED DURING THAT PERIOD
23 BECAUSE THE OTHER, OUR EMPLOYEES ARE GOING TO COME AND JAM US
24 ABOUT WANTING TO KEEP THEIR JOBS, AND I DON'T BLAME THEM.
25 CONSEQUENTLY WE NEED TO OPERATE WITH MORE INFORMATION THAN WE

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 HAVE TODAY. WE CAN'T WAIT UNTIL THE STATE IS READY TO GIVE US
2 THE DATA. WE HAVE SOME DATA NOW. START WORKING ON OUR END.
3 START MEETING THEM HALFWAY. I HAVE NO IDEA WHAT TO SAY TO THE
4 LEGISLATURE RIGHT NOW BECAUSE I'M TRYING TO GATHER THIS
5 INFORMATION AND ONLY A COUPLE OF DEPARTMENTS HAVE DONE IT. BUT
6 COLLECTIVELY THIS GROUP HAS NOT MADE A DECISION HOW TO
7 APPROACH RE-ALIGNMENT IN A COLLECTIVE FASHION. I THINK
8 INDIVIDUALLY WE HAVE OUR OWN POINTS OF VIEW, WHICH IS FINE.
9 BUT THE LEGISLATURE AND THE GOVERNOR ARE LOOKING FORWARD TO
10 WHAT IS OUR COLLECTIVE DETERMINATION AS TO HOW WE'RE GOING TO
11 DEAL AND HOW WE'RE GOING TO BE A PARTNER IN RESOLVING THE
12 BUDGET DEFICIT.

13

14 **C.E.O. FUJIOKA:** WE CAN START GATHERING THAT.

15

16 **SUP. MOLINA:** TWO WEEKS?

17

18 **C.E.O. FUJIOKA:** YES. WE CAN START GATHERING THAT INFORMATION.
19 BUT I THINK STILL CONCURRENTLY I WOULD STILL LIKE TO SEND A
20 REQUEST TO THE STATE TO FILL IN SOME OF THE BLANKS.

21

22 **SUP. MOLINA:** I DON'T HAVE A PROBLEM WITH THAT. THAT'S THE
23 DATA. BUT THAT SHOULDN'T PREVENT US FROM WHAT WE KNOW ALREADY.

24

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** I AGREE. WE CAN GIVE YOU THE BASELINE
2 INFORMATION.

3

4 **SUP. MOLINA:** AND THE MANDATES?

5

6 **C.E.O. FUJIOKA:** THE INFORMATION ON THE MANDATES. WE CAN
7 PROVIDE.

8

9 **SUP. MOLINA:** -- MANDATES.

10

11 **C.E.O. FUJIOKA:** YES. THE ANSWER IS YES. SO WE CAN DO THAT.
12 BUT --

13

14 **SUP. MOLINA:** AND ALSO WHICH ONES THEY MIGHT SUGGEST THAT WE
15 ADJUST?

16

17 **C.E.O. FUJIOKA:** WE CAN SPECULATE. BUT, SEE, WE CAN SEE WHICH
18 ONES WE MAY ADJUST. LET ME JUST SAY YES, THAT WE CAN DO THAT.

19

20 **SUP. ANTONOVICH, MAYOR:** PUT THEM ALL ON THE TABLE AND LET THE
21 BOARD DISCUSS THOSE.

22

23 **C.E.O. FUJIOKA:** YOU'RE RIGHT. BUT MY PROBLEM IS THE SCARCITY,
24 THE ABSENCE OF DETAILED INFORMATION FROM THE STATE IS
25 TROUBLESOME. BUT WHAT GLORIA IS SAYING, SUPERVISOR MOLINA IS

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 SAYING, IS ABSOLUTELY ACCURATE. SO WE CAN GIVE THE PICTURE OF
2 WE'RE DOING FROM OUR PERSPECTIVE. WE WILL DO THAT. AND WE WILL
3 GET IT TO YOU IN TWO WEEKS.

4

5 **SUP. MOLINA:** LET THE MONKEY BE ON THEIR BACK IF THEY HAVEN'T
6 GIVEN US THAT DATA. BUT I'D RATHER THAT WE BE AHEAD OF THEM.
7 HERE'S WHAT WE KNOW. , FOR EXAMPLE, CHILDREN SERVICES YOU
8 MANDATE US TO USE YOUR COMPUTER. WELL THEIR COMPUTER STINKS AS
9 FAR AS I'M CONCERNED. SO I WANT RELIEF. I'D RATHER HAVE MY OWN
10 COMPUTER SYSTEM THAT I CAN RELY ON TO GET THE DATA THEY NEED,
11 TO GET THE DATA THEY NEED. BUT IN THE WAY THEY'RE MAKING US
12 OPERATE THROUGH THEIR HURDLES ON THEIR COMPUTERS IS NOT AS
13 EFFECTIVE FOR US. SO WE WANT TO NEGOTIATE THAT. SO IF WE COULD
14 GET THAT IN TWO WEEKS, I THINK IT'S A GOOD STARTING POINT.
15 AGAIN, THE OTHER THING IS THE EXERCISE THE DEPARTMENT SHOULD
16 DO THAT IF IN FACT THEY WERE TO ALLEVIATE SOME OF THESE
17 MANDATES OF HOW THEY PROVIDE THE SERVICE, THEY MIGHT BE ABLE
18 TO HELP US BEGIN TO NEGOTIATE HOW WE I DON'T WANT TO SAY TO
19 BRING DOWN THE EMPLOYEES BUT MAYBE HOW TO DELIVER THOSE
20 SERVICES MORE EFFICIENTLY AND EFFECTIVELY BECAUSE I THINK THAT
21 THAT WILL BE HELPFUL TO US. SO I THINK WE NEED TO GET MORE
22 CONCRETE INSTEAD OF JUST TRYING TO BOX WITH THIS.

23

24 **SUP. ANTONOVICH, MAYOR:** LET'S HAVE ABOUT EIGHT DEPARTMENTS
25 WITH RE-ALIGNMENT, TWO WEEKS HAVE FOUR OF THEM BEFORE THE

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 BOARD. GIVE US THEIR SUGGESTIONS. AND THE FOLLOWING WEEK THE
2 OUR FOUR. START WITH THE SOCIAL SERVICES AND THEN PUBLIC
3 SAFETY.

4
5 **C.E.O. FUJIOKA:** MIGHT BE MORE. WE SHOULD START PUBLIC SAFETY
6 BECAUSE IN THE GOVERNOR'S PROPOSAL, THE FIRST PHASE FOCUSES ON
7 PUBLIC SAFETY.

8
9 **SUP. ANTONOVICH, MAYOR:** ALL RIGHT. DO PUBLIC SAFETY FIRST.

10
11 **C.E.O. FUJIOKA:** THE SECOND PHASE WILL BE THE HEALTH AND HUMAN
12 SERVICES.

13
14 **SUP. KNABE:** WE NEED TO ESTABLISH OUR OWN BASELINE. I THINK
15 THAT WILL BE THE MOST IMPORTANT THING THAT WE DO. IN ADDITION
16 TO THAT, I THINK WE'RE GOING TO FIND IS THAT YOU CAN'T CREATE
17 A ONE SIZE FITS ALL IN THIS PROCESS. THE IMPACT ON LOS ANGELES
18 COUNTY AND LAKE COUNTY VERSUS LAKE COUNTY AND YOLO COUNTY IS
19 JUST CASELOAD ALONE. BUT IF ONCE WE DETERMINE THE BASELINE,
20 THEN THEY CAN'T ARGUE WITH THAT. AND IT MAKES US A VERY
21 WILLING PARTNER TO ESTABLISH THE BASELINE BECAUSE WE KNOW
22 WHERE YOU'RE AT TODAY AND WE KNOW WHAT THE IMPACTS ARE IN THE
23 SHORT FALLS. SO WHEN YOU START TALKING ABOUT CONSTITUTIONAL
24 GUARANTEE, YOU START TO TALK ABOUT TRIGGER LANGUAGE, WE NEED
25 TO DO THAT IN THE FORMAT OF KNOWING WHERE OUR OWN BASELINE IS.

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 MUCH BETTER PRESENTATION, I THINK. WE NEED TO TALK ABOUT THAT
2 ON FRIDAY, AS WELL. I KNOW WE'RE ALL TESTIFYING, BUT MAKE SURE
3 WE DON'T OVERLAP. AND WE SORT OF PUT THE STUFF TOGETHER.

4

5 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. MAYOR AND COLLEAGUES. LET
6 ME OFFER AN ADDITIONAL INSIGHT THAT I THINK WOULD BE USEFUL
7 FOR US TO CON TELL PLATE AS WE ARE THINKING THROUGH OUR OWN
8 BUDGET REALITIES. IT WOULD BE AS FOLLOWS: THE GOVERNOR HAS
9 PROPOSED SEVERAL THINGS FOR US TO CONSIDER, NOT ONLY THE
10 COUNTY OF LOS ANGELES, BUT MUNICIPALITIES ACROSS THE LENGTH
11 AND BREADTH OF THE STATE, MUCH OF THIS RESOLVES AROUND THE
12 DISCUSSION OF THE ALIGNMENT. I WANT TO DISCUSS THAT MORE FAIR
13 MINDED, MORE THOROUGH ANALYSIS WOULD INCLUDE A DISCUSSION OF
14 TAX EXPENDITURES; NAMELY, THOSE EXEMPTIONS, TYDUCTIONS AND THE
15 -- DEDUCTIONS AND THE LIKE THAT REALLY SIGNIFICANT AS THEY
16 IMPACT THE STATE'S BUDGET TOTALING ON AN AVERAGE SOMEWHERE
17 BETWEEN 3.5 AND \$3.4 BILLION ANNUALLY. THEY ARE SOMEWHAT
18 ESOTERIC IN NATURE, EXAMPLES OF WHICH I THINK WOULD BE WATERS '
19 EDGE, ELECTION. ANYBODY KNOW WHAT THAT IS? WELL I CAN TELL
20 YOU, IT HITS YOUR STATE BUDGET AT THE LEVEL OF SOMEWHERE
21 AROUND \$700 MILLION ANNUALLY. ANYBODY KNOW WHAT DOUBLE
22 WEIGHTED SALES FACTORS ARE? \$250MILLION ANNUALLY. AND THE LIST
23 GOES ON AND ON. THEY HAVE BEEN A PART OF THE TAX EXPENDITURE
24 SCENARIOS IN THIS STATE FOR THE LAST COUPLE OF DECADES
25 MINIMALLY. AND WHEN WE TALK ABOUT BALANCING THE BUDGET, IT

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 WOULD SEEM TO ME THAT PART OF OUR CONVERSATION WITH THE
2 GOVERNOR, WITH LEGISLATORS WOULD BE -- WHAT ABOUT TAX
3 EXPENDITURES? WHAT ARE WE IN ERNEST DOING -- EAR NEST DOING TO
4 RID THE BUDGETING PROCESS OF THEM SO THAT WE HAVE A CLEARER
5 UNDERSTANDING OF WHAT OUR REALITIES ARE? LET ME HASTEN TO MAKE
6 THE POINT: EMBEDDED IN THIS DISCUSSION ABOUT TAX EXPENDITURES
7 IS THE FOLLOWING: THE HIT ON LOCAL GOVERNMENT IS REAL. IN
8 OTHER WORDS, THESE TAX EXPENDITURES DEPRIVE A LOCAL GOVERNMENT
9 OF THE RESOURCES THAT THEY WOULD OTHERWISE HAVE TO DO SOCIAL
10 SERVICES, TO DO THE WORK OF PUBLIC SAFETY, TO DO THE WORK OF
11 INFRASTRUCTURE THAT IS ROAD IMPROVEMENT AND THE RANGE OF
12 THINGS TO THAT EFFECT. SO I BELIEVE THAT THE DISCUSSION,
13 THOROUGH GOING AS IT MAY BE, IS INADEQUATE TO THE POINT OF
14 UNDERSTANDING THE BUSINESS OF TAX EXPENDITURES. NOW, IF YOU
15 LOOK AT THE GOVERNOR'S SUMMARY, EXECUTIVE SUMMARY, I DOUBT
16 THAT ONE SEES ANY DISCUSSION OF THIS MAJOR, MAJOR ISSUE. IT
17 IS, IN FACT, THE ELEPHANT IN THE ROOM AS IT RELATES TO THE
18 ISSUE OF BALANCING THE STATE'S BUDGET. I WISH TO SAY TO YOU MY
19 COLLEAGUES AND THE CHIEF EXECUTIVE OFFICER, WE NEED TO BE
20 ABOUT THE BUSINESS OF EXPLORING, EXAMINING AND RAISING THIS
21 DISCUSSION WITH CLARITY, WITH FORCE SO THAT WE HAVE A FULL
22 SENSE OF OUR OPTIONS IN TERMS OF REDUCING THE BURDEN THAT WE
23 MAY BE SADDLED WITH. AND IT WILL BE TOTALLY, IN MY VIEW,
24 UNFAIR, IF THAT WERE TO HAPPEN ABSENT THE DISCUSSION OF THESE
25 TAX EXPENDITURES. I OFFER THESE DOCUMENTS FOR THE BOARD'S

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**The Preliminary Transcript of the Meeting of
The Los Angeles County Board of Supervisors**

1 CONSIDERATION AS WELL AS THAT OF THE CHIEF EXECUTIVE OFFICER,
2 BECAUSE I THINK THERE'S SOMETHING TO BE GAINED HERE FOR THE
3 COUNTY OF LOS ANGELES AS WELL AS OTHER JURISDICTIONS WHO FIND
4 THEMSELVES SIMILARLY SITUATED. MR. MAYOR.

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

7

8 **C.E.O. FUJIOKA:** MR. MAYOR?

9

10 **SUP. ANTONOVICH, MAYOR:** YES, SIR.

11

12 **C.E.O. FUJIOKA:** ONE QUICK POINT. WE'VE ALREADY ASKED -- WE'VE
13 ALREADY STARTED THE PROCESS OF GETTING THE INFORMATION
14 SUPERVISOR MOLINA HAS ASKED FOR FOR PROGRAMS THAT HAVE BEEN
15 ALIGNED OR PROGRAMS THAT WE CURRENTLY ADMINISTER. THE ONE
16 DISTINCTION I FAILED TO MAKE THAT'S VERY IMPORTANT IS THAT AS
17 WE KNOW, THERE'S A NUMBER OF PROGRAMS THE STATE WOULD LIKE TO
18 REALIGN OR SEND DOWN TO THE LOCAL LEVEL THAT WE DO NOT
19 ADMINISTER RIGHT NOW, THAT WE DO NOT HAVE ANY OF THIS
20 INFORMATION, AND THAT INCLUDES SOME OF THE ADULT PAROLE, IT'S
21 A LOW-LEVEL OFFENDERS, IT'S THE HIGH RISK JUVENILE OFFENDERS
22 AND CAL FIRE. WE DON'T HAVE THAT INFORMATION. SO WHERE WE
23 CURRENTLY ADMINISTER THAT PROGRAM THROUGH A RE-ALIGNMENT
24 PROCESS, WE WILL GET THAT INFORMATION TO YOU AS REQUESTED BY
25 SUPERVISOR MOLINA.

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1

2 **SUP. ANTONOVICH, MAYOR:** BUT WE DON'T HAVE THE FACILITIES
3 INFORM TAKE THE HARDCORE, AND ANYBODY THAT GOES TO STATE
4 PENITENTIARY, THAT IS HARDCORE, OR GOES TO CYA, THAT IS
5 HARDCORE AND TAKE THEM AND PUT THEM IN OUR COMMUNITY CAMPS.

6

7 **C.E.O. FUJIOKA:** I AGREE WITH YOU.

8

9 **SUP. ANTONOVICH, MAYOR:** THEIR PROPOSAL WHICH WAS OUR MONEY TO
10 RENOVATE THOSE SECURITIES TO MAKE THEM A LITTLE MORE SECURE
11 FOR THE STATE FELONS, IT OUGHT TO BE -- I MEAN TOTALLY
12 OBJECTED TO FROM THE BEGINNING. IF THEY THINK THEY'RE GOING TO
13 PUT THE PEOPLE FROM SAN QUENTIN IN LOS ANGELES COUNTY, THEY'RE
14 CRAZY. THEY OUGHT TO BE TOLD UP FRONT THAT'S A NO STARTER.

15

16 **C.E.O. FUJIOKA:** THAT PART I AGREE WITH YOU. BUT SAY IF IT'S -
17 - THERE IS ALSO CAL FIRE WAS AN EXAMPLE. BUT IN RESPONSE TO
18 SUPERVISOR MOLINA'S EXAMPLE, THAT'S THE EXAMPLE THAT I
19 MENTIONED, THE STATE HASN'T GIVEN US ANYTHING ON THOSE
20 PROGRAMS. THEY JUST SAID WE WANT TO REALIGN AND SEND, AND THEY
21 FILLED IN THESE PUBLIC SAFETY PROGRAMS. SO WHERE WE CAN, WHERE
22 WE HAVE VERY SPECIFIC INFORMATION BASED ON PROGRAMS WE
23 CURRENTLY ADMINISTER, WE WILL GET THAT TO YOU AS SOON AS
24 POSSIBLE. BUT FOR THOSE THAT WE DO NOT ADMINISTER AND WHERE
25 THEY CURRENTLY ARE THE SOLE RESPONSIBILITY OF THE STATE,

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1 THAT'S WHERE WE NEED THAT VERY DETAILED INFORMATION BECAUSE IF
2 WE JUST SAY NO, THEY'LL SAY WHY NOT? WE NEED TO GIVE THEM
3 REASONS WHY. OKAY. THANK YOU.

4

5 **SUP. ANTONOVICH, MAYOR:** THANK YOU. OKAY. THEN IN TWO WEEKS.
6 AND THEN LET'S DO FOUR. THEN PUBLIC SAFETY, THEN SOCIAL
7 SERVICES AFTER THAT.

8

9 **SUP. RIDLEY-THOMAS:** I WILL INDICATE THAT I WILL BE BRINGING
10 IN A MOTION FOR CONSIDERATION INVOLVING TAX EXPENDITURES AND
11 REQUESTING THAT THE CHIEF EXECUTIVE OFFICER DIVE INTO THAT AND
12 HELP US WITH SOME OPTIONS THAT WE CAN THEN DISCUSS WITH THE
13 GOVERNOR AND HIS TEAM BECAUSE THIS IS A SIGNIFICANT AREA THAT
14 REMAINS UNATTENDED. AND I THINK THE LOCAL GOVERNMENT HAS THE
15 RESPONSIBILITY TO LIFT ITS VOICE ON THESE PARTICULAR ISSUES.
16 IT'S NOT AN ISSUE TO THE LEGISLATURE, BUT IT'S A LONG OVERDUE
17 MATTER THAT WARRANTS OUR CONCERN AND OUR INVOLVEMENT.

18

19 **SUP. ANTONOVICH, MAYOR:** OKAY, THANK YOU. OKAY. ITEM S-1,
20 BEING 11:30 A.M., DIRECTOR OF HEALTH? FEBRUARY 11TH WILL BE A
21 2:00 BECAUSE THE MEETING WILL START AT 1 FOR THE HOLIDAYS FOR
22 THAT CORRECTION. ITEM S-1, --

23

24 **SPEAKER:** GOOD AFTERNOON, BOARD MEMBERS, DR. MITCH CATS, THE
25 DIRECTOR OF THE DEPARTMENT OF DEPARTMENT OF HEALTH SERVICES.

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